

Business Analyst Fundamentals

Course Specifications

Course length: 3.0 day(s)

Course Content

Lesson 1: Introduction

- 1.1 What is the Business Analysis Body of Knowledge?
- 1.2 What is Business Analysis?
- 1.3 Key Concepts
- 1.4 Knowledge Areas
- 1.5 Tasks
- 1.6 Techniques
- 1.7 Underlying Competencies
- 1.8 Other Sources of Business Analysis Information

Lesson 2: Business Analysis Planning & Monitoring

- 2.1 Plan Business Analysis Approach
- 2.2 Conduct Stakeholder Analysis
- 2.3 Plan Business Analysis Activities
- 2.4 Plan Business Analysis Communication
- 2.5 Plan Requirements Management Process
- 2.6 Manage Business Analysis Performance

Lesson 3: Elicitation

- 3.1 Prepare for Elicitation
- 3.2 Conduct Elicitation Activity
- 3.3 Document Elicitation Results
- 3.4 Confirm Elicitation Results

Lesson 4: Requirements Management & Communication

- 4.1 Manage Solution Scope & Requirements
- 4.2 Manage Requirements Traceability
- 4.3 Maintain Requirements for Re-use
- 4.4 Prepare Requirements Package
- 4.5 Communicate Requirements

Lesson 5: Enterprise Analysis

- 5.1 Define Business Need
- 5.2 Assess Capability Gaps
- 5.3 Determine Solution Approach
- 5.4 Define Solution Scope
- 5.5 Define Business Case

Lesson 6: Requirements Analysis

- 6.1 Prioritize Requirements
- 6.2 Organize Requirements
- 6.3 Specify and Model Requirements
- 6.4 Define Assumptions and Constraints
- 6.5 Verify Requirements
- 6.6 Validate Requirements

Lesson 7: Solution Assessment & Validation

- 7.1 Assess Proposed Solution
- 7.2 Allocate Requirements
- 7.3 Assess Organizational Readiness
- 7.4 Define Transition Requirements
- 7.5 Validate Solution
- 7.6 Evaluate Solution Performance

Lesson 8: Underlying Competencies

- 8.1 Analytical Thinking and Problem Solving
- 8.2 Behavioral Characteristics
- 8.3 Business Knowledge
- 8.4 Communication Skills
- 8.5 Interaction Skills
- 8.6 Software Applications

Lesson 9: Techniques

- 9.1 Acceptance and Evaluation Criteria Definition
- 9.2 Benchmarking
- 9.3 Brainstorming
- 9.4 Business Rules Analysis
- 9.5 Data Dictionary and Glossary
- 9.6 Data Flow Diagrams
- 9.7 Data Modeling
- 9.8 Decision Analysis
- 9.9 Document Analysis
- 9.10 Estimation
- 9.11 Focus Groups
- 9.12 Functional Decomposition
- 9.13 Interface Analysis
- 9.14 Interviews
- 9.15 Lessons Learned Process
- 9.16 Metrics and Key Performance Indicators
- 9.17 Non-functional Requirements Analysis
- 9.18 Observation
- 9.19 Organization Modeling
- 9.20 Problem Tracking
- 9.21 Process Modeling
- 9.22 Prototyping
- 9.23 Requirements Workshops
- 9.24 Risk Analysis
- 9.25 Root Cause Analysis
- 9.26 Scenarios and Use Cases
- 9.27 Scope Modeling
- 9.28 Sequence Diagrams
- 9.29 State Diagrams
- 9.30 Structured Walkthrough
- 9.31 Survey/Questionnaire
- 9.32 SWOT Analysis
- 9.33 User Stories
- 9.34 Vendor Assessment